

HOMELESSNESS



HUIZAR DRIVES HOMELESSNESS TIMELINE

May 2014

City Council approves \$3.7 million to expand Skid Row sanitation services (known as Operation Healthy Streets) create a voluntary property-storage program, and provide coordinated street-level outreach in advance of street cleanings. Operation Healthy Streets evolves into a regular two-week cycle of intensive street cleanings at homeless encampments. The storage program grows to 1,400 containers, and coordinated street outreach develops into the City-County-Community (C3) Program.

June 2015

Huizar convenes the first meeting of what becomes the Homelessness and Poverty Committee, the City Council's first-ever standing committee on homelessness.

September 2015

Clty Council approves Huizar's initiative to require the use of a Coordinated Entry System (CES) for any homeless housing funded by the City. The CES is a central tracking system that better aligns people with housing and services, thereby ensuring more efficient use of funding. Initially developed by a partnership led by the United Way, CES becomes the standard platform across Los Angeles County and a model system nationwide. Huizar co-authors the call for \$100 million to launch a City Homelessness Strategy, which results in an unprecedented financial commitment by the Mayor and City Council in the 2016 budget.

October 2015

The C3 Program begins operation with \$200,000 in seed money from Huizar's office, deploying 20 streetlevel outreach workers five days a week on Skid Row. The multidisciplinary approach of the outreach teams becomes the model for expanded homelessness services countywide.

November 2015

City Council approves Huizar's call to establish the position of City Homelessness Coordinator. The appointed individual drives the day-to-day implementation of City strategies to address the issue.

February 2016

City Council approves Los Angeles' first Comprehensive Homelessness Strategic Plan, created and shaped over six months of public meetings of the Homelessness and Poverty Committee (co-chaired by Huizar and Councilman Harris-Dawson). At the same time, the County adopts its own homelessness plan, which is created in conjunction with the City in order to ensure a coordinated response to the crisis.

Among the fundamental shifts established by the Comprehensive Homelessness Strategic Plan is the adoption of principles set forth by Huizar, including an end to the policy of "containment" that had effectively relegated homeless strategies to the area of Skid Row. Instead, Los Angeles now recognizes that homelessness is a citywide and regional concern - and solutions must be likewise.

June 2016

After five months of study and debate, City Council approves the call from Huizar, Harris-Dawson, and Council President Herb Wesson to place a \$1.2 billion supportive housing bond measure in front of voters. The effort becomes Proposition HHH, Los Angeles' largest-ever bond initiative.

November 2016

Voters approve Prop HHH - with more than 76% of the public in favor of the measure.

March 2017

Voters back Measure H, a countywide sales tax designed to raise \$350 million a year to address homelessness.

June 2017

City Council earmarks the first allocation of HHH funds, more than \$74 million for nine housing projects identified through an open and expedited Call for Projects.

By the summer of 2019, \$800 million of HHH funds are committed to 79 projects (5,400 supportive and affordable apartments).

November 2017

The Skid Row Community ReFresh Spot begins operations with daily access to hygiene facilities, including bathrooms, showers and laundry machines as well as staff to support wellness, safety, and referral to services. Eventually, the bathrooms stay open 24/7. By early 2019, the facility regularly exceeds 500 users daily.

December 2017

Huizar encourages the City Council to adopt the Affordable Housing Linkage Fee. This measure creates the first reliable stream of revenue for affordable housing, as much as \$100 million annually.

City Council approves a pilot program to provide attendants at two Automated Public Toilets (APTs) in Skid Row and one APT in Hollywood. Known as the "Pit Stop" program, it continues to expand until all Skid Row APTs are attended, providing safer access and less vandalism. Usage rates for the bathrooms doubles. The program also adds mobile bathroom stations near high-density encampments.

February 2018

Huizar is the first to commit to a pledge that each Council District support at least 222 units of HHH funded supportive housing within the next three years. Huizar also becomes the first to exceed that goal, committing to more than 800 units of new HHH funded housing.

Huizar spearheads Homeless Donation Meters program and installs the first meter in Los Angeles.

April 2018

Under Huizar's leadership as chairman of the Planning and Land Use Management Committee, the City adopts two ordinances making it easier to build and provide housing.

The Permanent Supportive Housing Ordinance consolidates planning approval to cut down on the overall construction timeline and reduces requirements like parking to save on development costs. The Motel Conversion Ordinance allows the temporary conversion of certain existing buildings, such as residential hotels, into supportive or bridge housing.

September 2018

El Puente, the City's first "Bridge Home" Temporary Emergency Shelter, opens in Council District 14 with wraparound services for 30 men and 15 women at a time.

November 2018

Voters approve two ballot measures to provide funding for homeless and affordable housing, including a \$4 billion bond measure and another \$2 billion backed by an existing tax on high incomes.

January 2019

City Council approves 220 supportive housing units for people experiencing homelessness and 55 units for very-low-income affordable housing.

Huizar partners with the Mayor's Office and the County to move forward with a plan to create the City's third bridge home emergency shelter site in DTLA.

March 2019

City Council directs \$240 million in funding to 24 Measure HHH projects located throughout the City, including seven sites in Council District14.

June 2019

City Council approves \$2.7 million in homelessness housing and service funds earmarked for Skid Row and DTLA, part of \$20 million in state funds Huizar secured for the area. Huizar introduces a motion to examine the possibility of using Eagle Rock's St. Barnabas Church as a bridge housing site for families experiencing homelessness.

July 2019

City Council votes to support Huizar's legislation to create an earthquake retrofit waiver for commercial buildings that are being temporarily converted into emergency housing.

October 2019

City Council allocates HHH funds for three affordable housing projects to be located in Council District 14. HEAP funding is secured for additional outreach in Skid Row - including expanded hygiene services.

December 2019

Huizar introduces a pair of motions designed to provide additional funding for shelters. The first measure instructs the City Council to approve funding for the construction of a new bridge housing facility on Main Street in DTLA. The second measure calls for an additional \$14 million in funding to be used to fund up to five additional bridge housing projects in Council District 14.

February 2020

The Bin on San Pedro opens, greatly expanding storage capacity for homeless clients.

August 2020

DTLA's third bridge home, Civic Center opened.

October 2020

DTLA's fourth bridge home Paloma Street, scheduled to open.



As the homeless population rises, there is no doubt that additional work is needed. It is also true that the local government is doing more to address homelessness than at any other time in Los Angeles' history.

Working with the City Council, Mayor Eric Garcetti, and non-profit partners like the United Way, Huizar has initiated many of Los Angeles' key strategies in the fight against homelessness.

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COUNCILMEMBER HUIZAR HELPS ESTABLISH CITY'S HOMELESSNESS POLICY, STRATEGIES, AND PROGRAMS

Recognizing that the City of Los Angeles had no homelessness strategy - short of reacting to the latest lawsuit - Councilmember Huizar led the effort to establish the nation's first permanent large-city council committee to address the problem, helped create a Citywide Homelessness Strategic Plan, and co-authored Measure HHH, a \$1.2 billion homeless housing bond, which will provide up to 10,000 units of supportive housing over 10 years.

Other first-of-their kind actions initiated by Huizar include creating a citywide homelessness coordinator position, establishing the first homelessness donation meters program in the City, and calling for a triage-like response to provide emergency housing for the 2,800 unsheltered residents sleeping on the streets of Skid Row.

Huizar led the effort to keep people from falling into homelessness by increasing affordable housing stock through a development fee, which is expected to create about \$100 million annually to provide new (and protect existing) affordable housing throughout Los Angeles. Understanding that reaching people on the streets is imperative, Huizar helped create City-County-Community (C3). The program brings homeless service providers directly to the streets of DTLA's Skid Row. C3's success has made it the model for homeless outreach throughout Los Angeles County, which includes the City of Los Angeles as well as 87 other cities.

Along with Councilmember Marqueece Harris-Dawson, Huizar led the push to adopt the Permanent Supportive Housing and the Motel Conversion ordinances. The measures are designed to provide homelessness support services and bridge housing quicker and at a lower cost.

As the City of Los Angeles partners with nonprofit and business partners to build long-term supportive housing through Measure HHH (which experts identify as the most effective housing to solve homelessness), Huizar and City officials set their sights on building emergency housing stock to assist homeless Angelenos.

Councilmembers pledge to approve at least 222 units of supportive housing in each council district every three years. Since the pledge, Council District 14 has received approval for 816 units - 594 over the initial pledge.

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CITY'S HOMELESSNESS ADMINISTRATIVE INFRASTRUCTURE

CREATING THE HOMELESSNESS AND POVERTY COMMITTEE

In 2015, Councilmember Huizar approached Council President Wesson with an idea: "We need a homelessness committee. We need a place where we can create a real plan to address homelessness."

From that conversation, the City's Homelessness and Poverty Committee was born. Huizar was its first chair, a duty he later shared with Councilmember Harris-Dawson.

Together, the two worked out details of a homelessness strategic plan that created policy norms and improved citywide coordination to combat homelessness.

"I'm proud to say that the City Council is forward thinking on the matter of homelessness. There is a general consensus that we must use every tool at our disposal to tackle the problem."

- José Huizar

CITY COORDINATOR – POINT PERSON TO ADDRESS HOMELESSNESS

Established in 1993, the Los Angeles Homeless Services Authority (LAHSA), a joint city/county agency, was tasked with overseeing homeless services across the City's 4,000-square-mile area as well as for 87 other cities in the County. Recognizing the gravity of this responsibility, Huizar introduced a motion – and then incorporated it into the Homelessness Strategic Plan – for the creation of a full-time Homelessness Coordinator.

This individual serves as the primary pointof-contact for all related issues in the city, working with the Homelessness and Poverty Committee, City offices, agencies and departments, nonprofit and private partners, LAHSA, and Los Angeles County.



"The misery, despair, and hopelessness that so many suffer is truly heart-wrenching. We need a response that is equal to the tragedy. We need a response that puts an end to homelessness once and for all."

- José Huizar

THE COMPREHENSIVE HOMELESSNESS STRATEGIC PLAN

In 2016, after months of in-depth research by the Homelessness and Poverty Committee, Councilmembers Huizar and Harris-Dawson released a report that outlined 64 strategies for combating homelessness in the City. The bulk of the findings stressed the need for rental subsidies and supportive housing options, including a core directive to provide 10,000 units of housing for the homeless. This "Housing First" model included the designation of City funds to supplement those from the County and State.

UNPRECEDENTED HOMELESS BUDGET

"We cannot litigate our way out of homelessness. We cannot arrest our way out of it, and we can no longer continue the failed 'out of sight, out of mind' containment policies of the past. Homelessness is an issue that requires a comprehensive, proactive, and humanitarian response."

- José Huizar

Throughout his tenure in office, Councilmember Huizar has helped construct a City budget that reflects the true state of the homelessness crisis, while allowing for long-term, multifaceted solutions.

Prior to 2015, Los Angeles funneled most of its resources toward police and paramedics, relying primarily on first-responders.

A CAO report found that the approach costs taxpayers more than \$100 million annually. It was a poor use of resources because many of the homeless cycle through the City's system without getting the assistance and services they required to get off the streets.

Under Councilmember Huizar's guidance, the City increased its funding for the Los Angeles Homeless Services Authority fivefold - from less than \$10 million in 2014 to \$50 million in 2016. Local government now provides hundreds of millions of dollars in funding for homeless services and housing through Measures H and HHH.

COUNCILMEMBER HUIZAR ARCHITECT OF MEASURE HHH A Defining Call for Action from LA Voters

As the first step in implementing the Homeless Strategic Plan, Councilmembers Huizar and Harris-Dawson co-authored Measure HHH, a \$1.2 billion bond designed to provide up to 10,000 units of supportive housing.

In November 2016, 76% of the electorate voted to approve Measure HHH. Since that time, thousands of units have been approved and thousands more will continue to be proposed and built over the next decade.

"HHH gives us the best opportunity to provide housing, which is a critical element in addressing homelessness, while giving us the opportunity to partner with our County, State, Federal, private and nonprofit partners to provide the wrap-around services that we need to be effective. The sea of despair that we see on our streets every day is the moral dilemma of our time - we need to solve it."





EMERGENCY HOUSING – NEXT STEP IN ADDRESSING HOMELESSNESS

CD 14 IS HOME TO EL PUENTE – THE CITY'S FIRST SPONSORED EMERGENCY SHELTER

Working with Mayor Garcetti, Councilmember Huizar introduced legislation to open the City's first emergency shelter at El Pueblo (Olvera Street). The bridge home, named El Puente, operates 24 hours a day. Trailers are equipped with laundry, restroom, and shower facilities and serve as many as 45 individuals at a time. El Puente also offers wraparound services, including medical, mental health, domestic violence, substance abuse, and job placement.

The City Council supported Huizar's recommendations to secure additional sites for bridge housing. The first site is a privately-owned warehouse at 1426 Paloma Street, which the City (in partnership with the County) is leasing in order to provide approximately 115 emergency shelter beds. A vacant City office space at Los Angeles Civic Center Mall was secured as a second location. Both sites opened in summer 2020.

HUIZAR CALL FOR \$20 MILLION TRIAGE-LIKE EMERGENCY SHELTER RESPONSE IN SKID ROW

With HHH funds starting to address our long-term housing needs, Councilmember Huizar strongly believes that the next critical step in addressing homelessness, besides significant expansion of mental health services and changing state policies, involves the creation of emergency shelters.

Huizar has introduced legislation calling for a triage-like response to provide temporary shelter and service to the 2,500 individuals who sleep on the streets of Skid Row every night. Based on the El Pueblo Emergency Shelter model, the cost could be as high as \$20 million, but there is no doubt that the time has come for dramatic action. Mayor Garcetti responded to Huizar's motion by allocating \$20 million in Homeless Emergency Aid Program (HEAP) funds to the effort.



SUPPORTIVE HOUSING AND MOTEL CONVERSION ORDINANCES TO EXPEDITE HOMELESS HOUSING

In 2018, the City Council approved the Permanent Supportive Housing (PSH) Ordinance and the Motel Conversion Ordinance (MCO). The initiatives, introduced by Councilmembers Huizar and Harris-Dawson, were supported by the United Way as crucial to creating more supportive housing across Los Angeles.

Combined, these ordinances significantly reduce construction timelines and costs a key element in stretching Measure HHH funds. For example, the PSH ordinance alone will result in \$1 million savings on a typical 60unit building.

The ordinances were first recommended as part of the City's Comprehensive Homelessness Strategic Plan, which Huizar and Harris-Dawson helped draft as co-chairs of the Homelessness and Poverty Committee.





Huizar accompanies members of the new multidisciplinary team on their rounds. The new teams serve CD14 and include a mental health worker, a substance abuse counselor, a case manager, a medical provider and a peer with lived experience.

TAKING IT TO THE STREETS C3: ENGAGE, ASSIST, HOUSE

City-County-Community (C3) is a groundbreaking, collaborative effort designed to bring social services directly to the homeless. The program dispatches multidisciplinary teams to the streets of Skid Row to provide mental and physical health, addiction, housing, and employment assistance.

In January 2016, Councilmember Huizar reached out to County Supervisor Mark Ridley-Thomas during Operation Healthy Streets cleanups to request the help of County service providers. C3 was born shortly afterward. In concert with the County, Huizar contributed \$200,000 in discretionary funds to launch the program.

As part of C3, street engagement teams offer outreach five days a week. The teams consist of a mental health professional, a health care professional, a certified substance abuse counselor, a LAHSA emergency responder, and a peer mentor (individuals with lived experience in homelessness, substance abuse and/or mental health issues). The teams work to establish trust and consistency, so they can help assess the needs of individuals and connect these people with the services they need.

While DTLA's Skid Row represents the largest homeless encampment in the nation, there are thousands of Angelenos experiencing homelessness throughout the City. With assistance from the nonprofit homeless provider, The People Concern, there are now seven teams covering the metro area; including DTLA, USC Medical Center, El Sereno, Northeast Los Angeles, Hollywood and Pico-Westlake. C3's model of "engage, assist, house" has also been embraced by the County, which has assembled dozens of engagement teams over the last few years.



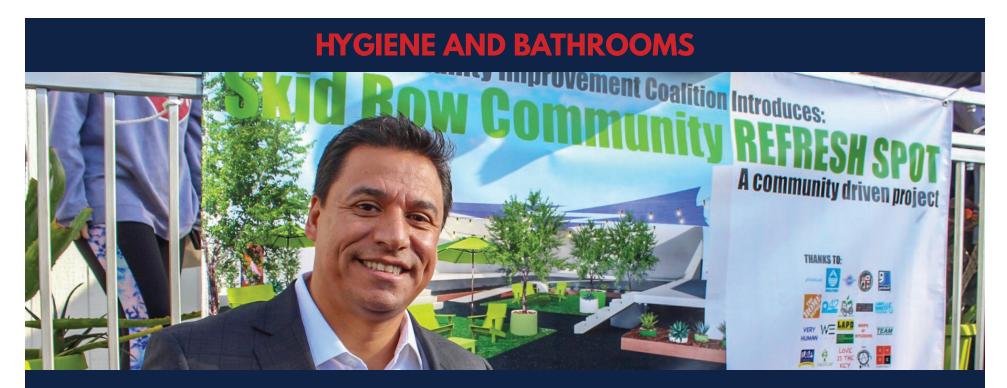
FIRST HOMELESSNESS DONATION METERS IN CITY

Councilmember Huizar established the first homelessness donation meters program in the City of Los Angeles through an initiative he designed with the Flintridge Center, originators of the Real Change Movement.

As part of the program, homeless donation meters have been installed across DTLA in an effort to raise awareness.

Funds from the \$3,500 annual sponsorship, along with individual donations, are administered by the Flintridge Center and provided to the People Concern, a nonprofit that coordinates outreach with the C3 program.





SKID ROW REFRESH SPOT HYGIENE CENTER BRINGING DIGNITY TO RESIDENTS

In an effort to prevent the spread of Hepatitis A and improve the overall safety and quality of life on Skid Row, Councilmember Huizar introduced legislation to allot nearly \$1.87 million toward the establishment of a temporary, personal hygiene center in Skid Row.

Erected in the Weingart Center's parking lot – a property slated for development as permanent supportive housing – the Skid Row Community Refresh Spot is designed to address the shortage of public bathrooms and laundry amenities in the area.

The hygiene center consists of three trailers: One trailer contains six stalls - each with a shower, toilet, and sink. A second trailer holds seven stalls. The third trailer offers a dozen washers and dryers. These trailers are intended to give Skid Row residents a sense of hope and dignity.

Huizar continues to actively pursue a long-term Skid Row location for Refresh Spot trailers.



LAVA MAE EXPANDS SERVICE IN DTLA

This nonprofit provides portable showers, toilets, and changing rooms to homeless communities across Los Angeles. Councilmember Huizar secured a surplus truck donation to allow Lava Mae to increase its services in Skid Row and DTLA.

Lava Mae offers their services at Skid Row's Gladys Park as well as City Hall and the St. Francis Center in DTLA.

EXPANDING BATHROOM ACCESS

In addition to regular Skid Row cleanings and the daily servicing of new trash cans in the area, Councilmember Huizar secured the expansion of a pilot program designed to provide bathroom access to homeless residents.

The \$1.7 million commitment doubled the number of sites in the Skid Row area. The City staffs the facilities with attendants to ensure clean and safe spaces. The new program is already reaping results.

MORE MOBILE BATHROOMS AND SHOWERS

The City Council voted to place four mobile restrooms throughout Los Angeles, including one in Skid Row. Each of the four stations are contained in trailers that house restrooms and sinks.

Not only are these mobile "pit stops" intended to provide a safe space for those experiencing homelessness, but they also increase overall health and cleanliness in the community at-large. The new facilities will include attendants to provide for added security and functionality.



RESTROOMS COMING TO GLADYS AND SAN JULIAN PARK

Councilmember Huizar was able to secure \$600,000 from a public benefits development fee to add restrooms to Gladys Park and San Julian Park in Skid Row. The parks serve hundreds of homeless residents daily.

Earlier in his term, Huizar contributed \$50,000 in Council District 14 discretionary funds and arranged for an additional \$150,000 in City funds to ensure that the parks avoid closure during the 2006 recession.



"Unless we dedicate resources toward long-term care of those suffering from mental illness, the police and fire department will remain our first responders. Letting mental illness deteriorate into a crisis means we'll keep treating it like a crime, instead of the health care issue that it is."

- José Huizar

TIME TO START ADDRESSING THE MENTAL HEALTH CRISIS

While these efforts have moved the dial on homelessness considerably, Councilmember Huizar believes there is much more to be done, especially when it comes to securing assistance for those individuals struggling with mental illness issues, which represent about a third of the homeless population.

COUNCILMEMBER HUIZAR CALLED FOR:

- Comprehensive discharge plans by hospitals to more effectively connect mentally ill patients with long-term services.
- Dedicated mental health clinicians in City jails to help people who have been arrested break the cycle of homelessness and incarceration.
- Encourage the State and County to build more psychiatric beds.

- The establishment of court conservatorships to protect those who are unable to care for themselves.
- An expansion of ready response teams to prevent a mental health crises from becoming a crime.
- Redefinition of California's "gravely disabled" law.



"We're calling on the governor to treat homelessness like the crisis it is. With additional funding, we can get more people off of the streets and back to living the life they deserve."

- José Huizar

AFFORDABLE HOUSING LEGISLATION

LINKAGE FEE USED TO BUILD AND PROTECT AFFORDABLE HOUSING

As chair of the Planning and Land Use Management (PLUM) Committee, Councilmember Huizar ushered in an ordinance that guarantees that new construction in Los Angeles will be offset by an increased availability of affordable housing.

By passing a measure that institutes a "linkage fee" (which requires developers to pay up to \$15 for each square foot of property they build based on the location and type of construction), the City is protecting Angelenos from being priced out of their homes and neighborhoods. The funds collected from these developers – an estimated \$100 million per year - are used to help construct new affordable housing as well as protect thousands of existing affordable housing units throughout Los Angeles.

"Los Angeles must ensure that families who live here can continue to call the city that they love their home. No Angeleno should ever have to choose between feeding their family or paying their rent."

- José Huizar

DOOR-TO-DOOR CAMPAIGN: KNOW YOUR RENT CONTROL RIGHTS

Seventy-five percent of the residents of Council District 14's Boyle Heights neighborhood are renters and more than 88% of them are protected by the Rent Stabilization Ordinance (RSO). Recognizing this, Councilmember Huizar developed numerous strategies to educate his constituents on the subject of renter's rights. For instance, Huizar worked with nonprofit organizations, such as InnerCity Struggle, CASA0101, and Self Help Graphics & Art, to create and implement a Know Your Rent Control Rights Campaign.

In a first-of-its-kind effort by a City Council office, representatives from Council District 14 went door-to-door to educate tenants. The team reached nearly every single RSO unit in Boyle Heights, approximately 15,000 locations, to share information about their considerable protections against arbitrary rent increases, harassment, and evictions. Councilmember Huizar and community volunteers posting "Know Your Rental Control Rights" informational sheets with local residents.



COMMUNITY PARTNERSHIPS Key in Addressing Homelessness

HELPING JOVENES INC. HELP OUR YOUTH

Jovenes Inc. in Boyle Heights serves one of Los Angeles' most vulnerable populations – homeless youth. The organization has taken up the task of providing these individuals much-needed housing and services.

Councilmember Huizar assisted Jovenes Inc. in securing a City-owned duplex on 4th Street to develop eight units of housing for homeless college students. The 6,000-square-foot lot is dedicated to Jovenes' "College Success Initiative," which aims to help young people who are enrolled in community college achieve stability through supportive housing.

Huizar also arranged for the donation of City land on Pleasant Avenue to Jovenes, Inc. This allowed for a cohesive expansion of the organization's campus.





EXPANDING SHELTERS IN NE LOS ANGELES

Councilmember Huizar has had a longstanding and productive relationship with Recycled Resources, a nonprofit based in Highland Park. Council District 14 has collaborated with the organization to carry out LAHSA's annual Homeless Count in Northeast Los Angeles.

Huizar has also partnered with Recycled Resources on co-hosting annual donation drives to collect blankets, toiletries, undergarments, and more.

HUIZAR EARLY SUPPORTER OF WINTER SHELTER AT ALL SAINTS CHURCH

In 2016, Councilmember Huizar provided financial assistance to Recycled Resources. This enabled the organization to open a winter shelter at All Saints Church in Highland Park, allowing those experiencing homelessness to sleep in a comfortable and secure environment.



EXODUS RECOVERY SERVING EL SERENO, NELA & COUNTY-USC AREAS

Exodus Recovery is a nonprofit organization that leads Council District 14's intensive homeless outreach teams in El Sereno, Northeast LA, and Boyle Heights. Councilmember Huizar helped provide Exodus with Americorps workers, and his office coordinated with LAHSA to ensure expanded outreach service.



COUNCIL DISTRICT 14 SPONSORS WOMEN'S DONATION DRIVE

Women represent approximately a third of all homeless residents in Los Angeles. Recognizing this, Councilmember Huizar sponsors an Annual Homeless Women's Donation drive. Items are donated to Proyecto Pastoral's Guadalupe Homeless Project in Boyle Heights and the Downtown Women's Center in DTLA.

ADDRESSING OUR PUBLIC HEALTH CRISIS AND HOMELESSNESS TOGETHER

Councilmember Huizar fought to secure \$2.7 million in housing and service funds for DTLA. The money is part of a \$20 million allocation in Homeless Emergency Aid Program (HEAP) funds that the City Council approved specifically for Skid Row after Huizar made an impassioned public appeal in 2018.

Huizar followed the appeal with an initiative that funded additional illegal dumping cleanups. Chrysalis, a nonprofit, directed cleanup operations and staffed its crews with homeless and formerly homeless individuals. "If we're going to address homelessness, then Skid Row must be at the front-line of solutions. The homelessness emergency that we are facing is expanding. We need more resources and services if we're going to come close to matching the tragic epidemic that is playing out on the streets of Los Angeles."

- José Huizar

Closing Message from José – 'All Efforts Have Value'

"Thank you for reading about the efforts Council District 14 has undertaken to address the problem of homelessness. This is one of the defining issues of our times. As a Councilmember, I have witnessed the impact of efforts - both large and small – over the years. Whether they involve initiatives on the City's behalf or the valiant work of our nonprofit service providers, they all have value."

José Tuzan

